

List of participants

Brussels, 06-07/12/2010

PARTICIPANTS

- | | | |
|-----|------------------------------------|--|
| 1. | Guilherme Abreu-Loureiro | Portuguese Corporate Governance Institute
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| 2. | Renée Adams | UQ Business School - The University of Queensland
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| 3. | Gifty Agboton | Université de Namur
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| 4. | Emre Alpman | Turkcell
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| 5. | Taylan Altinpinar | Istanbul Stock Exchange
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| 6. | Juan Alvarez-Vijande Garcia | ecoDa - European Confederation of Directors'
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| 7. | Punit Arora | Whitman School of Management
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| 8. | Emmanuèle Attout | PricewaterhouseCoopers Reviseurs d'Entreprises
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| 9. | Xavier Baeten | Vlerick Leuven Gent Management School
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| 10. | Neville Bain | Institute of Directors (IoD)
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| 11. | Sarah Baker | London Stock Exchange
<i>Public Affairs</i> |
| 12. | Roger Barker | Institute of Directors (IoD)
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| 13. | Inge Basteleurs | UCB Group
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| 14. | Maurice Bauer | Luxembourg Stock Exchange
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| 15. | Marco Becht | Solvay Brussels School, CEPR and ECGI
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| 16. | Dirk Beusaert | GIMV
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| 17. | Igor Belikov | Russian Institute of Directors (RID)
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| 18. | Anders Berge | Mercuri Urval
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| 20. | Sylvie Bergeron | Insead Global Leadership Centre (IGLC)
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| 21. | Luc Bertrand | GUBERNA
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| 22. | Jean-Marie Bettinger | Strategic Real Estate Consulting
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| 23. | David Bevan | EABIS
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| 24. | Hanne Birkmose | The Aarhus University
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| 25. | Clarke Blanaid | University College Dublin
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| 26. | Igor Blumberg | University of Mannheim
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| 27. | Inge Boets | Ernst & Young
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| 28. | Bistra Boeva | University for National and World Economic Studies
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| 29. | David Bogaert | Chartis Europe SA - Belgian Branch
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| 30. | Rhita Bouazzaoui | Université Paris X Nanterre
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| 31. | Andriy Boytsun | University of Antwerp
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| 32. | Poonam Brar | Ministry of Economic Affairs, Agriculture and
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| 33. | Agnes Bruers | Agnes Bruers
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| 34. | Henk Bruisten | ING Groep
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| 35. | Erik Bruyneel | Recticel Automobil Systeme
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| 36. | Alexander Bukhvalov | Graduate School of Management, St. Petersburg
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| 37. | Barbara Bukhvalova | BI Norwegian School of Management
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| 38. | Paul Buysse | Bekaert
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| 39. | Daryl Byrne | Irish Stock Exchange
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| 40. | Adelheid Byttebier | MIVB - STIB
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| 41. | Gabriel Cantu | Durham University Law School
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| 42. | Jean-Nicolas Caprasso | RiskMetrics Group
<i>Head of European Governance</i> |
| 43. | Jan Cerfontaine | Argenta Bank- en Verzekeringsgroep
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| 45. | Martyn Chapman | ICSA International
<i>Group Strategy & Executive Projects Officer</i> |
| 46. | Gay Charles | Odgers Berndtson
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| 47. | Blanaid Clarke | University College Dublin
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| 49. | Pascal Clinckaert | Clinckaert Management Consulting
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| 50. | Aline Conchon | European Trade Union Institute
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| 51. | Anne-Marie Cootjans | SD Worx
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| 52. | Pier Paolo Cotone | Banca Nazionale del Lavoro
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| 53. | Herman Daems | Corporate Governance Committee
<i>Chairman</i> |
| 54. | Christine Darville | Fédération des Entreprises de Belgique (FEB)
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| 55. | Dirk De Backer | Ter Beke
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| 56. | Luc De Bruyckere | Ter Beke
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| 57. | Philippe de Buck van Overstraeten | Business Europe
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| 58. | Stefaan De Clerck | FOD Justitie
<i>Belgian Minister of Justice</i> |
| 59. | Odilon De Grootte | ING Invest
<i>Independent Director</i> |
| 60. | Jozef De Mey | Ageas
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| 61. | Pierre De Muelenaere | I.R.I.S. Group
<i>President & CEO</i> |
| 62. | Dick de Waard | University of Groningen
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| 63. | Anne De Wolf | Instituut voor bedrijfsjuristen / Institut des juristes
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| 64. | Philippe Declaire | ecoDa - European Confederation of Directors' Associations
<i>Chairman of the Membership Committee</i> |
| 65. | Christine Declercq | ORES
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| 66. | Sybilla M. Dekker | Talent naar de Top
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| 67. | Vanessa Delacourt | Schelstraete & Desmedt
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| 68. | Emily Dellios | NAPF
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| 69. | Oya Demirdag | Istanbul Stock Exchange
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| 71. | Francine Deville | Service Public de Wallonie
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| 72. | Sonja D'Hollander | Banking Finance & Insurance Commission
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| 73. | Daniel Dobbeni | Elia
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| 74. | Roch Doliveux | UCB Group
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| 75. | Dilma Eguchi | BM&FBOVESPA
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| 76. | Alain François | Eubelius Attorneys
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| 77. | Julien Franks | London Business School, CEPR and ECGI
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| 78. | Jacques J. K. Gerards | Nederlandse Vereniging Toezichthouders
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| 80. | Seamus Gillen | ICSA International
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| 83. | Mark Goyder | Tomorrow's Company
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| 84. | Robert Grant | Bocconi University
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| 85. | Susannah Haan | EuropeanIssuers
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| 86. | Luc Haegemans | BNP Paribas Fortis
<i>Secretary General</i> |
| 87. | Ingebjorg Harto | Norwegian Corporate Governance Board
<i>Chair</i> |
| 88. | Philippe Haspeslagh | Vlerick Leuven Gent Management School
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| 92. | Michael Herzog | BDI e.V.
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| 93. | Andrew Hickley | GFS News
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| 94. | Chris Hodge | FRC (Financial Reporting Council)
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| 95. | Anne Horttanainen | The Central Chamber of Commerce of Finland
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| 96. | Nathalie Houyoux | Institut des Reviseurs d'Entreprises
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| 97. | Elin Hurvenes | Professional Boards Forum
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| 98. | Daniel Janssen | Solvay
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| 99. | Beata Jarosz | Warsaw Stock Exchange
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| 100. | Jyrki Jauhiainen | Ministry of Justice
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| 101. | Ann Jorissen | University of Antwerp
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| 104. | Andrew Kakabadse | Cranfield University, School of Management
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| 110. | Vaida Kumstiene | Ministry of Economy of the Republic of Lithuania
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| 111. | Philippe Lambrecht | Fédération des Entreprises de Belgique (FEB)
<i>Secretary-General</i> |
| 112. | Richard W. Leblanc | York University
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| 113. | Gilbert Lenssen | EABIS
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| 114. | Joris Lenssen | EABIS
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| 115. | Göran Liljegren | Blue Institute AB/LUI
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| 116. | Nick Lin-Hi | University of Mannheim
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| 117. | Ingrid Loos | PricewaterhouseCoopers
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| 118. | Luc Luyten | Human Invest
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| 119. | Ulla Lyk-Jensen | Confederation of Danish Industry
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| 120. | Véronique Magnier | Université Paris XI
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| 121. | Catherine Malecki | Université Paris XI
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| 122. | Christine Mallin | Birmingham Business School
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| 123. | Rita Maltez | Abreu Advogados
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| 124. | Olivier Marnet | Exeter University Business School |
| 125. | Geraldine Mc Alinden | Central Bank of Ireland
<i>Governance, Auditing + Accounting Policy</i> |
| 126. | Baudouin Michiels | Unibra
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| 127. | Aloïs Michiels | Solvay
<i>Chairman of the Board of Directors</i> |
| 128. | Jytte Heje Mikkelsen | Danish Commerce and Companies Agency
<i>Chief of Division</i> |
| 129. | Olga Missioura | Fontys/Nyenrode
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| 130. | Jean Mossoux | Ideactions
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| 131. | Isaac Mostovicz | Janus Thinking
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| 132. | Jane Murphy | Lydian
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| 133. | Toon Musschoot | FOD Justitie
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| 134. | Mette Neville | Aarhus School of Business, Aarhus University
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| 135. | Judith Nikolay | Federation of German Industries
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| 136. | Petra Nix | Kirchhoff Nix
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| 137. | Pedro Oliveira | Business Europe
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| 138. | Sikko Onnes | Egon Zehner International
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| 139. | Ismail Johari Othman | University of Nottingham (Malaysia)
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| 140. | Jaanika Ots | Estonian Financial Supervision Authority
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| 141. | Annelise Pestiaux | Dexia
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| 142. | Thy Pham | Erasmus University Rotterdam
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| 143. | Gorazd Podbevsek | RMG
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| 144. | Irena Prijovic | Slovenian Directors' Association
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| 145. | Adrian Pryce | University of Northampton's Business School
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| 146. | Luc Renneboog | Tilburg university, ECGI
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| 147. | Stephan Rey | Tribolog Consult
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| 148. | Iain Richards | Aviva Investors
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| 149. | Béatrice Richez-Baum | ecoDa - European Confederation of Directors'
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| 150. | Nigel Roome | Tilburg University
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| 151. | Sonja Rottiers | Nationale Suisse
<i>Chief Executive Officer</i> |
| 152. | Jacques Rousseaux | Befimmo
<i>Chairman of the Audit Committee</i> |
| 153. | Sophie Rutten | Allen & Overy LLP
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| 154. | Danny Saerens | Retail Solutions
<i>Chief Executive Officer</i> |
| 155. | Peter Schellinck | Schellter Strategy Consults
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| 156. | Stefan Schepers | EPPA
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| 157. | Markus Schmid | University of Mannheim
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| 158. | Paola Schwizer | SDA Bocconi School of Management
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| 159. | Banu Sensivas | Turkcell
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| 160. | Beate Sjafjell | University of Oslo, Faculty of Law
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| 162. | Anita Skipper | Aviva Investors
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| 163. | Regine Slagmulder | Vlerick Leuven Gent Management School
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| 164. | Agnieszka Slomka - Golebiowska | Warsaw School of Economics
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| 165. | João Soares Da Silva | Morais Leitão, Galvão Teles, Soares Da Silva &
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| 167. | Laura Spira | Oxford Brookes University Business School
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| 168. | Tamsin Sridhara | Towers Watson
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| 169. | Luc Sterckx | SPE - Luminus
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| 171. | Christian Strenger | Center for CG - Handelshochschule Leipzig
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| 172. | Chris Sunt | Freshfields Bruckhaus Deringer
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| 173. | Joao Talone | Magnum Capital
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| 174. | Miles Templeman | Institute of Directors (IoD)
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| 175. | Soren Thor Jensen | Novo Nordisk A/S
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| 176. | Dirk Van de Gehuchte | Monard-D'Hulst
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| 177. | Annick Van De Slycke | Daikin
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| 178. | Lutgart Van den Berghe | GUBERNA
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| 179. | Ieke Van den Burg | The Dutch Monitoring Commission
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| 180. | Johan Van den Driessche | Johan Van den Driessche
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| 182. | Leen Van den Neste | Elia
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| 183. | Christophe Van der Elst | Tilburg University
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| 184. | Johan Van der Ende | Eumedion
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| 185. | Dimitri Van Eenoo | Ageas
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| 186. | Dominiek Van Oost | Goodman Management Services
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| 187. | Vincent Van Quickenborne | Federale regering
<i>Belgian Federal Minister for Enterprise and
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| 188. | Sara Vandam | Dexia Bank België
<i>Secretary General</i> |
| 189. | Leen Vandenbempt | Eubelius Advocaten
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| 190. | Kristian Vanderwaeren | Kluwer
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| 191. | John Vassallo | EU Affairs, Microsoft
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| 192. | Bertrand Veldekens | BNP Paribas Fortis
<i>HR Director Compensation & Benefits</i> |
| 193. | Louis-H. Verbeke | Vlerick Leuven Gent Management School
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| 194. | Bart Verwaeren | Vlerick Leuven Gent Management School
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| 195. | Olli V. Virtanen | Finnish Professional Board Members Association
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| 196. | Piia Vuotti | Confederation of Finnish Industries EK
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| 197. | Joseph Warburton | Syracuse University
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| 198. | Sylvain Weber | Exel Informatique
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| 199. | Daniela Weber-Rey | Clifford Chance
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| 200. | Jörg R. Werner | University of Bremen, Germany
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| 201. | Anne Wigart | Confederation of Swedish Enterprise
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| 202. | Jaap Winter | De Brauw Blackstone Westbroek
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| 203. | Marie-Sibylle Wolf | State Street Services Luxembourg
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| 204. | Charlotte Wolff | Ministry of Economic Affairs, Agriculture and
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| 205. | Eddy Wymeersch | ECGI European Corporate Governance Institute
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| 206. | Hildegard Ziemons | CMS Hasche Sigle
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207. Patrick **Zurstrassen** ecoDa - European Confederation of Directors' Associations
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208. Rimantas **Zylius** Ministry of Economy of the Republic of Lithuania
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GUBERNA team

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2. Hnia **Ben Salah** GUBERNA
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3. Ineke **Claus** GUBERNA
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4. Liesbeth **De Ridder** GUBERNA
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5. Annelies **De Wilde** GUBERNA
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6. Francis **Denoo** GUBERNA
Member Network Development
7. Sibylle **du Bus de Warnaffe** GUBERNA
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8. Patricia **Gillan** GUBERNA
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9. Abigail **Levrau** GUBERNA
Doctor Assistant, Member of the Management Committee
10. Isabel **Rollé** GUBERNA
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11. Astrid **Rubens** GUBERNA
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12. Axelle **Wibault** GUBERNA
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